

SHANNON LISS-RIORDAN, SBN 310719
(sliss@llrlaw.com)
ADELAIDE PAGANO, *pro hac vice*
(apagano@llrlaw.com)
LICHTEN & LISS-RIORDAN, P.C.
729 Boylston Street, Suite 2000
Boston, MA 02116
Telephone: (617) 994-5800
Facsimile: (617) 994-5801

Attorneys for Plaintiffs

UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA

DOUGLAS O'CONNOR, THOMAS
COLOPY, MATTHEW MANAHAN, and
ELIE GURFINKEL, individually and on
behalf of all others similarly situated,

Plaintiff,

v.

UBER TECHNOLOGIES, INC.,

Defendant.

HAKAN YUCESoy, ABDI MAHAMMED,
MOKHTAR TALHA, BRIAN MORRIS, and
PEDRO SANCHEZ, individually and on
behalf of all others similarly situated,

Plaintiffs,

v.

UBER TECHNOLOGIES, INC. and TRAVIS
KALANICK,

Defendants.

CASE NO. CV 13-03826-EMC
CASE NO. CV 15- 00262-EMC

**NOTICE OF MOTION AND MOTION FOR
PRELIMINARY APPROVAL OF CLASS
SETTLEMENT AND MEMORANDUM OF
POINTS AND AUTHORITIES IN SUPPORT
THEREOF**

Hearing: March 21, 2019
Time: 1:30 p.m.
Courtroom: 5
Judge: Judge Edward Chen

1 **NOTICE OF MOTION AND MOTION**

2 **TO DEFENDANTS AND THEIR ATTORNEYS OF RECORD:**

3 **PLEASE TAKE NOTICE THAT** on March 21, 2019, at 1:30 p.m., in Courtroom 5 of this
4 Court, located at 450 Golden Gate Avenue, 17th Floor, San Francisco, California, Plaintiffs Matthew
5 Manahan, Elie Gurfinkel, Mokhtar Talha, Pedro Sanchez, Aaron Dulles, and Antonio Oliveira,
6 individually and on behalf of all others similarly situated, will, and hereby do, move the Court
7 pursuant to Federal Rule of Civil Procedure 23 and 29 U.S.C. § 216(b) for an order:

- 8 (1) Preliminarily approving the Settlement Agreement between Defendants Uber
9 Technologies, Inc. and Travis Kalanick and Plaintiffs (attached as Exhibit 1 to the
10 Declaration of Shannon Liss-Riordan, filed concurrently herewith), on the grounds that its
11 terms are sufficiently fair, reasonable, and adequate for notice to be issued to the
12 settlement class;
- 13 (2) Certifying the proposed settlement class for settlement purposes only, pursuant to Federal
14 Rule of Civil Procedure 23(c);
- 15 (3) Approving the form and content of the proposed class notice and notice plan (attached as
16 Exhibit 1 to the Declaration of Shannon Liss-Riordan);
- 17 (4) Appointing Lichten & Liss-Riordan, P.C. to represent the settlement class as class
18 counsel;
- 19 (5) Appointing Epiq (formerly Garden City Group) as Settlement Administrator;
- 20 (6) Scheduling a hearing regarding final approval of the proposed settlement, Class Counsel's
21 request for attorneys' fees and costs, and enhancement payments to the Named Plaintiffs;
22 and
- 23 (7) Granting such other and further relief as may be appropriate.

24 This Motion is based on this Notice of Motion and Motion; the Memorandum of Points and
25 Authorities below; the Declaration of Shannon Liss-Riordan filed concurrently herewith; all
26 supporting exhibits filed herewith; all other pleadings and papers filed in this action; and any
27 argument or evidence that may be presented at or prior to the hearing in this matter.
28

TABLE OF CONTENTS

| | <u>Page</u> |
|---|-------------|
| I. INTRODUCTION | 1 |
| II. BACKGROUND | 5 |
| A. Litigation History | 5 |
| 1. The O'Connor Case | 5 |
| 2. The Yucesoy Case..... | 7 |
| B. Settlement History | 8 |
| C. The Proposed Settlement | 10 |
| III. THE LEGAL STANDARD..... | 13 |
| IV. DISCUSSION | 15 |
| A. Certification of the Settlement Class is Appropriate | 15 |
| 1. Requirements of Fed. R. Civ. P. 23(a)..... | 16 |
| a. Numerosity..... | 16 |
| b. Commonality..... | 16 |
| c. Typicality | 18 |
| d. Adequacy | 18 |
| 2. Requirements of Fed. R. Civ. P. 23(b)..... | 19 |
| B. The Court Should Preliminarily Approve the Settlement..... | 20 |
| 1. The Settlement is the Product of Informed, Non-Collusive Negotiation..... | 21 |
| 2. The Settlement Falls Within the Range of Possible Approval | 22 |
| a. Risks of Further Litigation..... | 23 |
| b. Benefit to Drivers..... | 26 |
| 3. The Settlement Has No Obvious Deficiencies..... | 29 |
| 4. The Settlement Does Not Unfairly Grant Preferential Treatment to Any | 31 |
| Settlement Class Members..... | 31 |

TABLE OF CONTENTS
(continued)

| | <u>Page</u> |
|--------------------|-------------|
| V. CONCLUSION..... | 33 |

TABLE OF AUTHORITIES

Page(s)

Cases

| | |
|--|--------|
| <u>Acosta v. Trans Union, LLC,</u> 243 F.R.D. 377 (C.D. Cal. 2007) | 21 |
| <u>Alberto v. GMRI, Inc.,</u> 252 F.R.D. 652 (E.D. Cal. 2008) | 15, 19 |
| <u>Alexander v. FedEx Ground Package Sys., Inc.,</u> 765 F.3d 981 (9th Cir. 2014) | 25 |
| <u>Anfinson v. FedEx Ground Package System, Inc.,</u> 2009 WL 2173106 (Wa. Sup. Ct.) | 25 |
| <u>Awuah v. Coverall North America, Inc.,</u> C.A. No. 07-cv-10287 (D. Mass. Sept. 27, 2011)..... | 18 |
| <u>Barbosa v. Cargill Meat Sols. Corp.,</u> 297 F.R.D. 431 (E.D. Cal. 2013) | 16, 28 |
| <u>Barcia v. Contain-A-Way, Inc.,</u> 2009 WL 587844 (S.D. Cal. Mar. 6, 2009) | 22 |
| <u>Barnes v. The Equinox Grp., Inc.,</u> 2013 WL 3988804 (N.D. Cal. Aug. 2, 2013) | 30 |
| <u>Bellinghausen v. Tractor Supply Co.,</u> 306 F.R.D. 245 (N.D. Cal. 2015)..... | 33 |
| <u>California v. eBay, Inc.,</u> 2015 WL 5168666 (N.D. Cal. Sept. 3, 2015) | 28 |
| <u>Chaves v. King Arthur’s Lounge, Inc.,</u> C.A. No. 07-2505 (Mass. Super. July 31, 2009)..... | 18 |
| <u>Chu v. Wells Fargo Investments, LLC,</u> 2011 WL 672645 (N.D. Cal. Feb. 16, 2011) | 32 |
| <u>Class Plaintiffs v. City of Seattle,</u> 955 F.2d 1268 (9th Cir. 1992) | 14 |
| <u>Colopy, et al. v. Uber Technologies Inc.,</u> CGC-16-549696 (San Francisco Sup. Ct.) | 15 |
| <u>Connie Arnold, et al. v. United Artists Theatre Circuit, Inc., et al.,</u> No. C-93-0079-THE (N.D. Cal.1996) | 17 |

TABLE OF AUTHORITIES
(continued)

| | <u>Page(s)</u> |
|--|----------------|
| <u>Cotter v. Lyft</u> , 3:13-cv-04065-VC (N.D. Cal.) | 12, 29 |
| <u>Cotter v. Lyft, Inc.</u> , 176 F. Supp. 3d 930 (N.D. Cal. 2016) | 4 |
| <u>Cotter v. Lyft, Inc.</u> , 193 F. Supp. 3d 1030 (N.D. Cal. 2016) | 27, 28 |
| <u>Cotter v. Lyft, Inc.</u> , 2016 WL 1394236 (N.D. Cal. Apr. 7, 2016) | 25 |
| <u>Covillo v. Specialtys Cafe</u> , 2014 WL 954516 (N.D. Cal. Mar. 6, 2014) | 32 |
| <u>Custom LED, LLC v. eBay, Inc.</u> , 2013 WL 6114379 (N.D. Cal. Nov. 20, 2013) | 29 |
| <u>Dalton v. Lee Publications, Inc.</u> , 270 F.R.D. 555 (S.D. Cal. 2010) | 18 |
| <u>De Giovanni v. Jani-King Int'l, Inc.</u> , 262 F.R.D. 71 (D. Mass. 2009) | 17, 18 |
| <u>Deaver v. Compass Bank</u> , 2015 WL 4999953 (N.D. Cal. Aug. 21, 2015) | 14, 21, 22, 29 |
| <u>Dynamex Operations W. v. Superior Court</u> , 4 Cal. 5th 903, 416 P.3d 1 (2018) | passim |
| <u>Epic Systems Corp. v. Lewis</u> , 138 S. Ct. 1612 (2018) | 10 |
| <u>Estrella v. Freedom Fin'l Network</u> , 2010 U.S. Dist. LEXIS 61236 (N.D. Cal. 2010) | 16 |
| <u>Garcia v. Border Transp. Group, LLC</u> , 28 Cal. App. 5th 558 (2018) | 24 |
| <u>Hahn v. Massage Envy Franchising LLC</u> , 2015 WL 2164981 (S.D. Cal. Mar. 6, 2015) | 17 |
| <u>Hanlon v. Chrysler Corp.</u> , 150 F.3d 1011 (9th Cir.1998) | 9, 14, 16, 18 |

TABLE OF AUTHORITIES
(continued)

| | <u>Page(s)</u> |
|---|----------------|
| <u>Harris v. Vector Mktg. Corp.</u> , 2012 WL 381202 (N.D. Cal. Feb. 6, 2012) | 26 |
| <u>Hefler v. Wells Fargo & Co.</u> , 2018 WL 6619983 (N.D. Cal. Dec. 18, 2018) | 20, 21, 22, 31 |
| <u>Hendricks v. StarKist Co.</u> , 2015 WL 4498083 (N.D. Cal. July 23, 2015) | 31 |
| <u>In re Activision Sec. Litig.</u> , 723 F.Supp. 1373 (N.D.Cal.1989) | 30 |
| <u>In re Heritage Bond Litig.</u> , 2005 WL 1594403 (C.D. Cal. June 10, 2005) | 14 |
| <u>In re Tableware Antitrust Litig.</u> , 484 F. Supp. 2d 1078 (N.D. Cal. 2007) | 5, 14, 31 |
| <u>In re TRS Recovery Servs., Inc. & Telecheck Servs., Inc., Fair Debt Collection Practices Act (FDCPA) Litig.</u> , 2016 WL 543137 (D. Me. Feb. 10, 2016) | 17 |
| <u>Johnson v. VCG-IS, LLC</u> , Case No. 30-2015-00802813, Ruling on Motion in Limine (Super. Ct. Cal. July 18, 2018) | 23 |
| <u>Karl v. Zimmer Biomet Holdings Inc.</u> , 2018 WL 5809428 (N.D. Cal. Nov. 6, 2018) | 24 |
| <u>Lawson v. Grubhub, Inc.</u> , 302 F. Supp. 3d 1071 (N.D. Cal. 2018) | 23, 25 |
| <u>Lundell v. Dell, Inc.</u> , 2006 WL 3507938 (N.D. Cal. Dec. 5, 2006) | 22 |
| <u>Lusby v. GameStop Inc.</u> , 2015 WL 1501095 (N.D. Cal. Mar. 31, 2015) | 30, 32 |
| <u>Marciano v. DoorDash Inc.</u> , CGC-15-548102 (Cal. Sup. Ct.) | 12 |
| <u>Martins v. 3PD, Inc.</u> , 2013 WL 1320454 (D. Mass. Mar. 28, 2013) | 17 |
| <u>McCrary v. Elations Co., LLC</u> , 2016 WL 769703 (C.D. Cal. Feb. 25, 2016) | 17 |

TABLE OF AUTHORITIES
(continued)

| | <u>Page(s)</u> |
|--|----------------|
| <u>Mohamed v. Uber Technologies, Inc.</u> , 109 F. Supp. 3d 1185 (N.D. Cal. 2015) | 7 |
| <u>Mohamed v. Uber Technologies, Inc.</u> , 848 F.3d 1201 (9th Cir. 2016) | 7 |
| <u>Morris v. Ernst & Young, LLP</u> , 834 F.3d 975 (9th Cir. 2016) | 9, 10 |
| <u>Nat'l Rural Telecomms. Coop. v. DIRECTV, Inc.</u> , 221 F.R.D. 523 (C.D. Cal. 2004) | 14 |
| <u>Nielson v. The Sports Authority</u> , 2013 WL 3957764 (N.D. Cal. July 29, 2013) | 22 |
| <u>Noll v. eBay, Inc.</u> , 309 F.R.D. 593 (N.D. Cal. 2015) | 20 |
| <u>O'Connor v. Uber Technologies, Inc.</u> , 201 F. Supp. 3d 1110 (N.D. Cal. 2016) | 1, 4, 13 |
| <u>O'Connor v. Uber Technologies, Inc.</u> , 2015 WL 5138097 (N.D. Cal. Sept. 1, 2015) | 15 |
| <u>O'Connor v. Uber Technologies, Inc.</u> , 904 F.3d 1087 (9th Cir. 2018) | 1, 7, 9, 15 |
| <u>Oppenlander v. Standard Oil Co. (Ind.)</u> , 64 F.R.D. 597 (D.Colo.1974) | 23, 28 |
| <u>Price v. Uber Technologies, Inc.</u> , Los Angeles Superior Court, Case No. BC554512 (Jan. 18, 2018) | 9 |
| <u>Razak v. Uber Technologies, Inc.</u> , 2018 WL 1744467 (E.D. Pa. Apr. 11, 2018) | 25 |
| <u>Satchell v. Fed. Express Corp.</u> , 2007 WL 1114010 (N.D. Cal. Apr. 13, 2007) | 21 |
| <u>Schwann v. FedEx Ground Package Sys., Inc.</u> , 2014 WL 496882 (D. Mass. Feb. 7, 2014) | 26 |
| <u>Sebago v. Boston Cab Dispatch</u> , 471 Mass. 321 (2015) | 26 |

TABLE OF AUTHORITIES
(continued)

| | <u>Page(s)</u> |
|---|----------------|
| <u>Singer v. Postmates</u> , 4:15-cv-01284-JSW (N.D. Cal.) | 12 |
| <u>Slayman v. FedEx Ground Package Sys., Inc.</u> , 765 F.3d 1033 (9th Cir. 2014) | 25 |
| <u>Smith v. Cardinal Logistics Mgmt. Corp.</u> , 2008 WL 4156364 (N.D. Cal. Sept. 5, 2008) | 16, 26 |
| <u>Spann v. J.C. Penney Corp.</u> , 2016 WL 297399 (C.D. Cal. Jan. 25, 2016) | 17, 19 |
| <u>Van Vranken v. Atl. Richfield Co.</u> , 901 F. Supp. 294 (N.D. Cal. 1995) | 32, 33 |
| <u>Vasquez v. Coast Valley Roofing, Inc.</u> , 266 F.R.D. 482 (E.D. Cal. 2010) | 19, 21, 23, 30 |
| <u>Velez v. Novartis Pharm. Corp.</u> , 2010 WL 4877852 (S.D.N.Y. Nov. 30, 2010) | 17 |
| <u>Villalpando v. Exel Direct, Inc.</u> , 303 F.R.D. 588 (N.D. Ca. 2014) | 16 |
| <u>Villegas v. J.P. Morgan Chase & Co.</u> , 2012 WL 5878390 (N.D. Cal. Nov. 21, 2012) | 26 |
| <u>Vinh Nguyen v. Radient Pharm. Corp.</u> , 2014 WL 1802293 (C.D. Cal. May 6, 2014) | 31 |
| <u>Zolkos v. Scriptfleet, Inc.</u> , 2014 WL 7011819 (N.D. Ill. Dec. 12, 2014) | 22 |

Statutes

| | |
|---|-----------|
| Cal. Bus. & Prof. Code § 17200 <i>et seq.</i> | 5 |
| Cal. Lab. Code § 2699, <i>et. seq.</i> | 1 |
| Cal. Labor Code § 2802 | passim |
| Cal. Labor Code § 351 | 5, 15, 19 |
| Mass. Gen. Law c. 149 § 150 | 32 |

Other Authorities

TABLE OF AUTHORITIES
(continued)

| | <u>Page(s)</u> |
|--|----------------|
| CA. Assem. Bill #71, (2019-2020 Reg. Sess.), available at: https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=201920200AB71 | 26 |
| <u>Day One - Dynamex to Dominate Legislative Discussion in California in 2019,</u> EBBINK, BENJAMIN, LEXOLOGY (Dec. 6, 2018) available at: https://www.lexology.com/library/detail.aspx?g=dfde5985-5ffa-425b-8475-2990b298d1cf | 26 |
| Manual for Complex Litig., Third, § 30.41 (1995)..... | 15 |

Rules

| | |
|--------------------------|--------|
| Fed. R. Civ. P. 23 | passim |
|--------------------------|--------|

1 **I. INTRODUCTION**

2 Pursuant to Federal Rule of Procedure Rule 23, Plaintiffs Matthew Manahan, Elie Gurfinkel,
3 Mokhtar Talha, Pedro Sanchez, Aaron Dulles, and Antonio Oliveira (“Plaintiffs”) move this court for
4 an order preliminarily approving a proposed class action settlement agreement entered into by
5 Plaintiffs and Defendants Uber Technologies, Inc. and Travis Kalanick (“Defendants” or “Uber”).
6 The Settlement follows five and a half years of extremely active and highly-contested litigation and
7 was achieved with the assistance of Mediators Mark S. Rudy and Francis J. (“Tripper”) Ortman, III,
8 who oversaw a series of mediation sessions and continued ongoing discussions after the mediation
9 sessions. The Settlement Agreement is attached as Exhibit 1 to the Declaration of Shannon Liss-
10 Riordan (filed herewith) (“Liss-Riordan Decl.” or “Liss-Riordan Declaration”).

11 This Court previously considered a proposed settlement in Spring 2016, which it ultimately
12 concluded was fair and adequate other than for the proposed settlement of claims under the Private
13 Attorney General Act (“PAGA”), Cal. Lab. Code § 2699, *et. seq.* See O’Connor v. Uber
14 Technologies, Inc., 201 F. Supp. 3d 1110, 1132 (N.D. Cal. 2016) (“[T]he Court would be inclined,
15 after weighing the Hanlon factors, to find the consideration afforded by the settlement to be adequate
16 for release of the non-PAGA claims.”). Since that time, this Court’s orders holding Uber’s
17 arbitration agreement to be unenforceable have been reversed on appeal at the Ninth Circuit, resulting
18 in the decertification of the certified class in this case. See O’Connor v. Uber Technologies, Inc., 904
19 F.3d 1087 (9th Cir. 2018). Under the Ninth Circuit’s ruling, most Uber drivers would have to
20 individually arbitrate their claims, other than a relatively small number of drivers who are not
21 covered by an arbitration clause (either because they validly opted out of arbitration or because Uber
22 has no record of the driver’s acceptance of an arbitration clause). The number of drivers not covered
23 by an arbitration clause consists of approximately 11,000 drivers in California and 2,600 drivers in
24 Massachusetts. See Liss-Riordan Decl. at ¶¶ 15-16.¹ In the wake of this ruling, and now, after

25

26 ¹ Of these 13,600 drivers not bound by an arbitration clause, 9,461 drivers last drove using the
27 Uber app before it included an arbitration clause in the driver agreement (7,556 in California and
28 1,905 in Massachusetts); 3,156 drivers opted out of the arbitration clause (2,788 in California and 368
in Massachusetts); and Uber has no record of an additional 949 drivers having accepted the
arbitration clause (646 in California and 303 in Massachusetts). See Liss-Riordan Decl. at ¶¶ 15-16.

(Cont’d on next page)

1 extensive and hard-fought negotiations, the parties have reached a proposed settlement of the claims
2 of these remaining 13,600 drivers for a payment in the amount of \$20,000,000, along with certain
3 non-monetary relief. This amount, which is non-reversionary, will provide those drivers who are not
4 bound by an arbitration clause a much higher amount of money than they would have received in the
5 2016 proposed settlement (which the Court deemed adequate other than for the PAGA portion of that
6 agreement), though of course this settlement will now only benefit a much smaller settlement class, in
7 light of the Ninth Circuit's ruling, which requires the majority of Uber drivers to pursue their claims,
8 if they choose to do so, in arbitration.²

9 Indeed, under the proposed 2016 agreement (which would have been for up to \$100 million
10 and covered approximately 385,000 drivers), the average actual net settlement share per claiming
11 settlement class member (after deduction of attorneys' fees) would have likely been \$390³ (assuming
12 a 50% claims rate)⁴, but in this settlement, it is \$2,206. Liss-Riordan Decl. at ¶ 21. Thus, the average

13
14 *(Cont'd from previous page)*

15 ² This proposed settlement does not include any PAGA claims. No PAGA claims have been
16 added to this case, and the settlement does not release any PAGA claims. The scope of the release is
17 the same as the scope of the release of the non-PAGA claims that this Court stated it would have
18 likely approved in 2016 but for the settlement of PAGA claims in that agreement. Compare Ex. 1
(Settlement Agreement) to Liss-Riordan Decl. at ¶ 98 with Dkt. 575-6 at ¶ 105.

19 ³ The average anticipated share had Uber gone public and met the contingency for a \$100
20 million settlement would have been \$390; if it had not met this contingency, the amount would have
been \$327.

21 ⁴ These average estimated shares are based upon counsel's expectation that approximately half
22 of the settlement fund will be claimed by settlement class members; because the settlement is non-
23 reversionary, unclaimed amounts will be distributed to settlement class members who submit claims.
24 In other settlements involving misclassification claims against "gig economy" companies, using a
25 similar notice and claim process, Plaintiffs' counsel has observed a claim rate of approximately 50%.
26 See infra at p. 12. These settlements have all utilized multiple reminders to settlement class members
27 who have not claimed, which is also included in this settlement. Plaintiffs' counsel expects that the
28 drivers included in this settlement who opted out of arbitration will likely claim at a much higher rate
than the drivers who last drove using the Uber app prior to when Uber included an arbitration
agreement in its driver agreement (as the latter group, who have not driven using the Uber app since
2014 or earlier, may be harder to locate, since many drivers will have moved, their addresses
changed, etc., although the settlement does provide for efforts to locate current contact information
for settlement class members).

(Cont'd on next page)

1 settlement share per driver is approximately 6 times higher in this settlement than in the 2016
2 agreement (but, of course, for far fewer drivers). Id.⁵

3 However, given the fact that the vast majority of Uber drivers have driven for a very short
4 time (often only trying it out for a handful of trips, or just a few days or weeks), and only a very small
5 percentage of Uber drivers have continued to drive for any extended length of time or a significant
6 number of miles, the average settlement share per settlement class member is not (and was not) a
7 particularly informative statistic. For drivers who drove in the highest category of miles (25,000 or
8 more), the 2016 settlement was expected to pay them on average approximately \$3,164. This
9 settlement is expected to pay drivers with the highest category of miles more than double this
10 amount. Liss-Riordan Decl. at ¶¶ 22, 83.

11 In addition to these monetary payments, Uber has also agreed to some non-monetary terms
12 (discussed infra at Part II(C)). The settlement does not include a reclassification of drivers to
13 employees. As noted above (see note 1), the great majority of the settlement class covered by this
14 proposed settlement have not driven using the Uber app for nearly six years (having last driven using
15 the Uber app prior to its implementation of an arbitration clause).⁶ These settlement class members
16 thus have no further interest in their classification going forward. As for the portion of this
17 settlement class who opted out of arbitration, this portion of the settlement class is a minority, and
18 many of these drivers may no longer drive using the Uber app either. In any event, Plaintiffs'

19 _____
20 (*Cont'd from previous page*)

21
22 ⁵ In the 2016 proposed agreement, the average share per settlement class member was lowered
23 significantly because it included class members who faced the risk of arbitration clauses, as well as
24 settlement class members who had been excluded from the class in the Court's class certification
25 rulings. For the California drivers who had opted out of arbitration and who had not been excluded
26 from the Court's certification orders, the average share they would have likely received from the
27 2016 settlement was higher – approximately \$961 net (and \$1,281 gross, before deduction of
28 attorneys' fees). See Liss-Riordan Decl. at ¶ 21, n. 3.

26 ⁶ As explained in note 1, about three times as many members of this settlement class are not
27 bound by an arbitration clause because they stopped driving using the Uber app years ago (9,461
28 drivers), as compared to the settlement class members who opted out of arbitration (3,156 drivers).

1 counsel note that they have been in close touch with thousands of Uber drivers throughout the course
2 of this litigation. The vast majority have primarily expressed interest in knowing what monetary
3 payment they may receive from this case and when they may receive it. Although a number of
4 drivers are particularly concerned with the ongoing employment status issue, this settlement (once
5 again) does not resolve that question. But it would provide an immediate benefit for many settlement
6 class members who are anxious to receive some payment from this long-running litigation. It also
7 allows them to avoid further delay, as well as uncertainty from continued litigation. The question of
8 the proper classification of Uber drivers will undoubtedly continue to be litigated in other cases and
9 other fora. This Court and others have recognized that a settlement of such claims need not resolve
10 the misclassification question. See O'Connor, 201 F. Supp. 3d at 1132 (indicating that this Court
11 likely would have approved the 2016 settlement were it not for the PAGA portion of the settlement,
12 notwithstanding the fact that it did not reclassify drivers); see also Cotter v. Lyft, Inc., 176 F. Supp.
13 3d 930, 936-37 (N.D. Cal. 2016) (approving class settlement that did not resolve the classification
14 question and expressly rejecting argument that settlement should not be approved because it did not
15 reclassify drivers as employees). Settlement of this long-running case, for the drivers whose claims
16 may still proceed in court, is in the interests of the settlement class. The agreement submitted here is
17 eminently fair, adequate, and reasonable and should be approved by this Court.⁷

18 The settlement satisfies the standard for preliminary approval—it is undoubtedly within the
19 range of possible approval to justify sending notice to settlement class members and scheduling final

20 ⁷ As discussed further below, the California Supreme Court last year adopted a new test for
21 employee status at least for certain claims in Dynamex Operations W. v. Superior Court, 4 Cal. 5th
22 903, 416 P.3d 1 (2018), reh'g denied (June 20, 2018), which Plaintiffs believed would make it much
23 more difficult for Uber to defend against these misclassification claims. However, even after
24 Dynamex, many risks remain for the plaintiffs. These issues are now being hotly litigated in other
25 cases across California (including many cases in which Plaintiffs' counsel are actively involved – and
26 thus are well aware of how these legal arguments are developing). They include the question of what
27 exactly is necessary to establish Prong B under the Dynamex test; whether the test applies
28 retroactively to the period before the decision was issued; what claims are covered by the Dynamex
decision (including the expense reimbursement claim); and whether the California Legislature will
keep the decision in place or instead will roll it back (as a widely discussed pending bill proposes to
do, which is backed by many supporters, including most “gig economy” companies). See infra at p.
24.

1 approval proceedings; moreover, Plaintiffs submit that the proposed settlement (which is superior
2 monetarily for settlement class members than the 2016 settlement, which was only not approved by
3 this Court because of the PAGA release) is likely to earn final approval. See Fed. R. Civ. P. 23(e); In
4 re Tableware Antitrust Litig., 484 F. Supp. 2d 1078, 1079 (N.D. Cal. 2007). Thus, the Court should:
5 (1) grant preliminary approval of the settlement; (2) certify, for settlement purposes only, a settlement
6 class of Uber drivers in California and Massachusetts who are not bound by an arbitration clause; (3)
7 approve the manner and forms of notice; (4) appoint Lichten & Liss-Riordan, P.C. to represent the
8 settlement class as class counsel; (5) appoint Epiq (formerly Garden City Group) as Settlement
9 Administrator; and (6) schedule a hearing for final approval in June or July 2019.

10 **II. BACKGROUND**

11 **A. Litigation History**

12 **1. The O'Connor Case**

13 The O'Connor case was filed on August 16, 2013, on behalf of individuals who have used the
14 Uber software application as drivers, alleging that drivers have been misclassified as independent
15 contractors and thereby denied reimbursement of their necessary business expenses under Cal. Labor
16 Code § 2802.⁸ Plaintiffs also brought a claim under Cal. Labor Code § 351 (enforceable through the
17 California Unfair Competition Law, Cal. Bus. & Prof. Code § 17200 *et seq.* (“UCL”)), alleging that
18 Uber advertised to its customers that a gratuity is included in the fare, but Uber did not remit any
19 such gratuity to the drivers. Dkt. 1.⁹ (Uber later introduced an in-app tip function in July 2017.¹⁰)

20 Since the O'Connor case was filed more than five and a-half years ago, in August 2013, the
21 parties have engaged in exhaustive discovery and extensive motion practice. Plaintiffs propounded
22 multiple sets of written discovery (totaling more than 73 requests), reviewed more than 30,000 pages
23 of documents produced by Uber, and analyzed several sets of confidential data made available by

24 _____
25 ⁸ The case was originally alleged as a nationwide class action, but the Court reduced it to a
California-only case (Dkt.136).

26 ⁹ All citations to the docket refer to the O'Connor case unless otherwise indicated.

27 ¹⁰ See O'Brien, Sara Ashley, Uber is (finally) rolling out tipping, CNN BUSINESS (June 20,
28 2017), available at: <https://money.cnn.com/2017/06/20/technology/business/uber-adds-tipping/>

1 Uber; Uber propounded multiple sets of written discovery (totaling more than 1,000 requests) and
2 reviewed more than 5,000 pages of documents produced by the named plaintiffs; the parties
3 collectively deposed 10 witnesses, including the named plaintiffs and several Uber employees,
4 totaling approximately 55 hours of deposition testimony; the parties reviewed more than 1,000 pages
5 of documents produced by third parties; the parties litigated at least 10 discovery disputes over five
6 formal discovery dispute letters that were adjudicated by the Court. See Liss-Riordan Decl. at ¶ 3.

7 In addition to this in-depth discovery and case investigation, the parties have engaged in
8 aggressive motion practice regarding class certification issues and the substantive merits of Plaintiffs'
9 claims. The parties briefed a Motion to Dismiss (Dkt. 39), Motion for Judgment on the Pleadings
10 (Dkt. 116), two Motions for Summary Judgment (Dkt. 211 & 499), and Motions to Compel
11 Arbitration (Dkt. 346 & 397), and the parties engaged in extensive supplemental briefing regarding
12 Plaintiffs' Motion for Class Certification (Dkt. 276). The parties also briefed multiple Motions to
13 Stay, as well as multiple Motions for Protective Order (Dkts. 4, 15, 405, 411, 427, 439, 506).
14 Altogether, the Court has held 24 hearings and conferences in this case (totaling more than 30 hours
15 of court time) (not counting hearings and briefing related to the proposed settlement in 2016). See
16 Liss-Riordan Decl. at ¶ 5. Moreover, because of the number of appeals filed in this case, the parties
17 fully briefed *five* separate appeals of this Court's orders before the Ninth Circuit Court of Appeals
18 and argued twice before the Ninth Circuit. See Ninth Circ. Appeal Nos. 14-16078, 15-17420, 15-
19 17532, 16-15000, and 16-15595. Id. at ¶ 7.

20 In fall 2015, the Court granted class certification for a class of 240,000 California Uber
21 drivers (Dkt. 342, 395). A class trial was set for June 2016. Liss-Riordan Decl. at ¶ 6. However, on
22 April 5, 2016, the Ninth Circuit granted review of this Court's class certification decision (Ninth
23 Circ. Appeal No. 15-80220, Dkt. 9 (granting review); Ninth Circ. Appeal No. 16-15595). Following
24 the Ninth Circuit's order granting review of this case, and prior to trial, the parties announced a
25 proposed settlement (Dkt. 574). The trial of the case was continued. At the time of the parties' prior
26 proposed settlement, the Ninth Circuit was also considering the Court's decision to hold Uber's
27 arbitration clause unenforceable in Mohamed v. Uber Technologies, Inc., 109 F. Supp. 3d 1185 (N.D.
28 Cal. 2015). After extensive briefing and argument, the Court ultimately declined to approve the 2016

1 settlement (Dkt. 748). Less than three weeks later, the Ninth Circuit reversed this Court in
2 Mohamed, rejecting its rationale for holding the arbitration clause unenforceable (which the Court
3 had used in both this case and Mohamed). Mohamed v. Uber Technologies, Inc., 848 F.3d 1201 (9th
4 Cir. 2016).

5 Following the Court's refusal to approve the proposed 2016 settlement, Plaintiffs made
6 repeated attempts to reopen the case or some portion of the case. However, the Court declined to
7 reopen the case while the Ninth Circuit was reviewing the case, and so the stay continued. Then, last
8 September, the Ninth Circuit issued its ruling reversing the Court's class certification decision and
9 reversing the Court's decision holding Uber's arbitration clause unenforceable. See O'Connor v.
10 Uber Technologies, Inc., 904 F.3d 1087 (9th Cir. 2018).

11 **2. The Yucesoy Case**

12 The Yucesoy case was filed in June 2014 as a class action on behalf of Uber drivers in
13 Massachusetts, alleging misclassification and resulting wage claims. Like the O'Connor case, this
14 case has also been hotly contested, with Uber filing four separate Motions to Dismiss, as well as three
15 Motions to Compel Arbitration of several of the named plaintiffs, all of which Plaintiffs vigorously
16 opposed. See Yucesoy Dkt. 6, 36, 109, 149, 62, 94, 296. Plaintiffs also filed a Motion for Partial
17 Summary Judgment (Yucesoy Dkt. 38) and a Motion for Class Certification (Yucesoy Dkt. 246), but
18 the Court declined to entertain those motions at those stages of the case. See Liss-Riordan Decl. at
19 ¶ 8.

20 The Yucesoy case (which was part of the 2016 proposed settlement) was stayed (like the
21 O'Connor case) for a time as a result of the various appeals pending at the Ninth Circuit Court of
22 Appeals. See Liss-Riordan Decl. at ¶ 14; see also Ninth Cir. Appeal No. 15-17422, 15-17534, 16-
23 15001. However, in March 2018, at Plaintiffs' urging, the Court partially lifted the stay and ordered
24 that the case could resume on behalf of individuals who were not covered by Uber's arbitration
25 clause. See Yucesoy Dkt. 287. The Court allowed Plaintiffs to file a Fifth Amended Complaint for
26 the purpose of adding additional named plaintiffs who opted out of the arbitration clause and ordered
27 the parties to confer regarding outstanding discovery needed for a renewed and updated motion for
28 class certification (pertaining only to drivers who were not bound by an arbitration clause). Id.

1 Plaintiffs filed their Fifth Amended Complaint, adding two additional named plaintiffs (Yucesoy Dkt.
2 292), and they prepared a response to Uber’s latest motion to compel arbitration and strike class
3 allegations (Yucesoy Dkt. 296). However, before Plaintiffs filed their response, the parties reached
4 this proposed settlement. See Liss-Riordan Decl. at ¶ 14.

5 **B. Settlement History**

6 The parties initially attempted mediation early in the case (in 2014) with mediator Jeff Ross,
7 to no avail. See Liss-Riordan Decl. at ¶ 9. Two years later, the parties launched mediation efforts
8 again ahead of their class trial, scheduled for June 2016, with mediator Mark Rudy. Id. at ¶ 10. The
9 parties met with Mr. Rudy on March 10, 2016, April 1, 2016, and April 8, 2016, and thereafter,
10 Plaintiffs filed their Motion for Preliminary approval on April 21, 2016, which provided for up to
11 \$100,000,000¹¹ to settle the misclassification-related wage claims of 385,000 Uber drivers in
12 California and Massachusetts, as well as PAGA claims brought against Uber on behalf of the state of
13 California. Id.; see also Dkt. 518, 519-6.

14 After extensive briefing of the fairness and adequacy of the proposed settlement over the
15 course of several months, the Court eventually denied preliminary approval of the settlement. Liss-
16 Riordan Decl. at ¶ 12. In doing so, the Court noted that it “would be inclined, after weighing the
17 Hanlon factors, to find the consideration afforded by the settlement to be adequate for release of the
18 *non-PAGA* claims.” O’Connor, 201 F. Supp. 3d at 1132 (emphasis added). However, the Court
19 declined to approve the settlement because of the proposed allocation to settle the PAGA claims for a
20 proposed sum of \$1 million. Id. at 1133. Although Plaintiffs offered to raise that sum to \$11 million
21 through a reduction in the proposed attorneys’ fees, the Court opined that this sum would still be
22 inadequate to settle PAGA claims which were theoretically worth \$1 billion or more. Id. at 1135, n.
23 21.¹²

24 _____
25 ¹¹ The non-reversionary settlement amount was \$84,000,000, to be increased to \$100,000,000 if
26 Uber went public and met certain contingencies regarding its valuation in its initial public offering.
27 See Dkt. 575-6 at ¶¶ 58, 102(b).

28 ¹² Those PAGA claims were later settled for \$7.75 million in Price v. Uber Technologies, Inc.,
Los Angeles Superior Court, Case No. BC554512 (Jan. 18, 2018), over the vehement objection of
Plaintiffs in this case. This Court declined to interfere with that settlement. See Dkt. 777.

1 After this Court declined to approve the 2016 proposed settlement, Plaintiffs sought to
2 continue to litigate the case, at least on behalf of drivers who were not bound by Uber's arbitration
3 clause; the Court, however, chose to stay the litigation until the Ninth Circuit could rule on the
4 pending appeals in this case and would not permit Plaintiffs to continue pressing forward. See Liss-
5 Riordan Decl. at ¶ 13; see also Dkt. 769, 777, 858, 877. When the Ninth Circuit eventually issued its
6 ruling in September 2018, it reversed this Court's holding that Uber's arbitration clause was invalid
7 and unenforceable, and it reversed the Court's class certification order on this basis, noting that the
8 class could not include drivers who were bound by arbitration clauses. See O'Connor v. Uber
9 Technologies, Inc., 904 F.3d at 1094-95. Under this ruling, Plaintiffs' certified class of 240,000
10 drivers would now have to be reduced at most to only those approximately 11,000 California Uber
11 drivers not covered by an arbitration clause. Liss-Riordan Decl. at ¶ 15.¹³

12 In response to Uber's appeal of this Court's ruling that the arbitration clause was not
13 enforceable, Plaintiffs defended this Court's rationale and also argued that the arbitration clause was
14 not enforceable because it violated the National Labor Relations Act ("NLRA") (an argument that
15 Plaintiffs maintain they had preserved below, although the Court had not addressed it). The Ninth
16 Circuit later agreed with this argument, holding in Morris v. Ernst & Young, LLP, 834 F.3d 975 (9th
17 Cir. 2016), that class waivers in arbitration clauses violate the NLRA. On the appeal of this case, the
18 Ninth Circuit stayed its decision until the Supreme Court ruled on the correctness of the NLRA
19 argument in Epic Systems Corp. v. Lewis, 138 S. Ct. 1612 (2018). While the Supreme Court was
20 considering the Epic case, the parties here resumed settlement negotiations. Those negotiations
21 continued after the Supreme Court ruled in Epic that the NLRA does not trump the FAA in
22 prohibiting class waivers in arbitration agreements, a ruling which reversed the Ninth Circuit's
23 Morris decision.

24 The parties met on May 3, 2018, July 26, 2018, and September 7, 2018, and engaged in
25 extensive and hard-fought negotiations, assisted by mediators Mark S. Rudy and Francis J.
26 ("Tripper") Ortman, III. See Liss-Riordan Decl. at ¶ 18. Following these sessions and extensive
27

28 ¹³ Uber continues to state that it vigorously contests whether this class could be certified.

1 further discussions, the parties ultimately agreed to settle the misclassification claims of California
2 and Massachusetts Uber drivers who are not covered by arbitration clauses for a payment of \$20
3 million (plus some non-monetary terms). Id.

4 **C. The Proposed Settlement**

5 The Settlement provides for a non-reversionary Settlement Fund in the amount of
6 \$20,000,000. See Ex. 1 (Settlement Agreement) at ¶ 95. This Settlement Fund, less costs of claims
7 administration (totaling an estimated \$146,000), requested attorneys' fees (totaling \$5 million), and
8 settlement class representative enhancements (totaling \$40,000), will be distributed to class members
9 pursuant to a plan of allocation summarized here and described in more detail in the Declaration of
10 Shannon Liss-Riordan. Id. at ¶¶ 79, 125, 126. This allocation to settlement class members is based
11 on the number of miles drivers have transported passengers who placed ride requests using the Uber
12 App (*i.e.*, "on trip" mileage). Id. at ¶¶ 134-135.¹⁴

13 In addition to monetary compensation, Uber has also agreed as part of this settlement to
14 modify certain business practices in California and Massachusetts:

15 (1) Low acceptance rates will no longer be grounds for account deactivation.

16 (2) Uber will maintain a comprehensive policy online in an easily accessible and easily-
17 understood format and will provide advance warning before a driver's user account is deactivated for
18 reasons other than safety issues, physical altercations, discrimination, fraud, sexual misconduct,
19 harassment, or illegal conduct (excluded matters).

20 (3) Uber will institute a formal appeal process (that will be voluntary for drivers) for
21 deactivation decisions for drivers, except in certain circumstances (*e.g.*, among others, where
22 deactivation relates to or arises from low star ratings, safety issues, criminal activity, physical
23 altercation, sexual misconduct, fraud, discrimination, harassment and background checks).

24
25 ¹⁴ As discussed at the parties' pretrial conference in March 2016, there were serious practical
26 difficulties involved in calculating the number of miles that drivers drove to pick up passengers. See
27 Dkt. 498. Uber does not keep that data, Plaintiffs faced a challenge in how to establish those miles,
28 and Uber intended to argue that they were not recoverable because, among other reasons, Plaintiffs
would have difficulty proving such mileage. The Court suggested that Plaintiffs may simply choose
not to include those miles in their damages analysis. Id. at 78-79.

1 (4) Uber will maintain quality courses for drivers whose user accounts are deactivated, except
2 in certain excluded matters set forth above, and will work with third-party providers to help lower the
3 cost of these courses for drivers. Completion of one of these courses will make the driver eligible for
4 consideration for reactivation. Id. at ¶ 127.

5 The parties have selected Epiq (which acquired Garden City Group last year) to administer
6 the settlement.¹⁵ Liss-Riordan Decl. at ¶ 24. Plaintiffs had previously engaged Garden City Group to
7 serve as the notice administrator in the O'Connor case. Id. Plaintiffs' counsel have worked with
8 Garden City Group in many cases over the last dozen years, including several other large settlements
9 in other so-called "gig economy" cases. Id.¹⁶ Garden City Group managed the class notice process
10 in this case with diligence and care. Id.

11 The settlement provides that notice will be distributed to settlement class members via email,
12 with follow-up mailed notice for those settlement class members for whom email is returned as
13 undeliverable. See Ex. 1 to Liss-Riordan Decl. ("Settlement Agreement") at ¶¶ 146-149. Settlement
14 payments will be mailed by check to settlement class members who submit claims to participate in
15 the settlement. Id. at ¶¶ 132, 136. In order to obtain a payment, settlement class members will be
16 able to make a claim electronically or send in a simple form. Id.; Ex. C to the Settlement Agreement
17 (Claim Form). Reminder emails will be sent to settlement class members who have not yet submitted
18 claims, both before the final approval hearing and before the final distribution of settlement funds.
19 Id. at ¶¶ 137, 151. The Settlement Administrator will make particular additional efforts to locate and
20 encourage the filing of later claims by settlement class members who have not yet submitted claims
21 whose settlement shares are likely to be greater than \$200 (for instance, by mailing notice in addition
22 to emailing notice). Id.

23
24
25 ¹⁵ Plaintiffs obtained proposals from two prospective administrators (using the same methods of
notice and claims payment). Liss-Riordan Decl. at ¶ 24.

26 ¹⁶ Plaintiffs' counsel have also worked with a number of other administrators over the years but
27 have been most pleased with Garden City Group's work, including its responsiveness, diligence in
28 carrying out notice and distribution duties, and commitment to conscientiously tracking down class
members and responding to their questions and concerns regarding settlement administration.

1 Plaintiff's counsel anticipates a claim rate of approximately 50% for this settlement, based on
2 counsel's experience in other similar settlements. These settlements include other cases which used a
3 similar notice and distribution process to that included here: Cotter v. Lyft, 3:13-cv-04065-VC (N.D.
4 Cal.) (claim rate of 64%); Singer v. Postmates, 4:15-cv-01284-JSW (N.D. Cal.) (claim rate of 48%);
5 and Marciano v. DoorDash, CGC-15-548102 (Cal. Sup. Ct.) (claim rate of 46%). See Liss-Riordan
6 Decl. at ¶ 23. Plaintiffs believe that these cases provide a useful proxy for this case because they also
7 involved misclassification claims against so-called "gig economy" companies that Plaintiffs believe
8 utilize a similar business model to Uber, and the settlement class here is made up of individuals who
9 Plaintiffs believe fit a similar profile. Id. These cases utilized a similar notice and claims process,
10 allowing individuals to submit claims via an online portal or by paper. Id. Those settlements
11 included similar follow-up reminders to those that would be used in this case. One factor that may
12 somewhat decrease the claim rates in this case, as compared to these other settlements, is that those
13 drivers who drove using the Uber app before Uber included an arbitration clause have not done so for
14 as many as six years now. These drivers comprise approximately 75% of the settlement class, and
15 these drivers may be more difficult to locate and less engaged with the litigation. Id. However,
16 Plaintiffs will work closely with the Settlement Administrator to ensure appropriate and repeated
17 reminders are sent to ensure that as many settlement class members as possible may be located and
18 encouraged to submit claims.

19 Following the initial distribution of funds, the Settlement Administrator will make reasonable,
20 good-faith efforts to remind settlement class members whose shares are more than \$200 but who have
21 not cashed their checks to do so, and it will work with settlement class members to reissue checks as
22 needed. Ex. 1 (Settlement Agreement) at ¶ 137. After an estimated 180 days, there will be a second
23 distribution of all uncashed checks (and any remaining portion of a dispute fund that has not been
24 used) to those settlement class members who did submit claims and cashed their checks and whose
25 residual shares would be at least \$100. Id. at ¶ 142. If, following the second distribution, there are
26 any remaining funds that have not been distributed, such funds will be distributed to the parties'
27 agreed-upon *cy pres* beneficiaries, Legal Aid at Work (for any remaining unclaimed funds out of the
28 California settlement pool) and Greater Boston Legal Services (for any remaining unclaimed funds

1 out of the Massachusetts settlement pool). Id. This settlement is non-reversionary, meaning that no
2 funds from the settlement, including unclaimed funds, will revert to Uber; the full amount of the net
3 settlement fund, other than a small portion that may go to *cy pres*, will be paid to settlement class
4 members. Id.

5 In exchange for their settlement share, settlement class members will release all wage-and-
6 hour claims that have been brought against Uber in these two states, as described in the Settlement
7 Agreement. Id. at ¶ 98. Except for the named plaintiffs, the release does not provide for release of
8 claims unrelated to the core misclassification allegation, *e.g.* claims for discrimination, wrongful
9 termination, personal injury, etc. Id. at ¶¶ 98, 76.¹⁷

10 **III. THE LEGAL STANDARD**

11 Federal Rule of Civil Procedure 23(e) provides that any compromise of a class action must
12 receive Court approval. “Approval under 23(e) involves a two-step process in which the Court first
13 determines whether a proposed class action settlement deserves preliminary approval and then, after
14 notice is given to class members, whether final approval is warranted.” Nat’l Rural Telecomms.
15 Coop. v. DIRECTV, Inc., 221 F.R.D. 523, 525 (C.D. Cal. 2004), citing Manual for Complex Litig.,
16 Third, § 30.41 (1995). Pursuant to Rule 23, preliminary approval of proposed class action settlement
17 is appropriate where the parties make a “showing that the court will likely be able to: (i) approve the
18 proposal under Rule 23(e)(2); and (ii) certify the class for purposes of judgment on the proposal.”
19 Fed. R. Civ. P. 23(e)(1). As set forth infra, Part IV(A), the settlement class will likely be certified.
20 Moreover, as set forth further infra, Part IV(B), all of the requirements of Rule 23(e)(2) have been

21 _____
22 ¹⁷ As set forth in greater detail in the Declaration of Shannon Liss-Riordan, Plaintiffs placed the
23 most value on the expense reimbursement claims in this case. Liss-Riordan Decl. at ¶¶ 38-53.
24 Settlement class members will also release claims for other wage claims, including claims for
25 minimum wage, overtime, meal and rest breaks, unlawful deductions, waiting time, record-keeping
26 violations, sick leave and the like. Id. In the proposed 2016 settlement, the Court previously
27 approved this same scope of the release of these non-PAGA claims and generally agreed with
28 Plaintiffs’ assessment that these other wage-and-hour claims could be significantly discounted.
O’Connor, 201 F. Supp. 3d at 1119-20. The Court noted that the meal and rest break claims,
minimum wage and overtime claims, and failure to carry workers’ compensation insurance claim, all
faced significant hurdles. Id. at 1125-26. Furthermore, claims for pay statements, recordkeeping,
willful misclassification, and failure to pay wages when due all require a finding of willfulness,
which this Court agreed would make any recovery significantly less likely. Id. at n. 12.

1 met as well. Specifically, the class representatives and class counsel have adequately represented the
2 class, the proposed settlement was negotiated at arm's length, the relief is more than adequate given
3 the costs, risks, and delay of further litigation and the contours of the proposed settlement, and the
4 proposal treats all members of the Settlement Class equitably relative to one another. Fed. R. Civ. P.
5 23(e)(2); see also In re Tableware Antitrust Litig., 484 F.Supp.2d 1078, 1079 (N.D. Cal. 2007) (a
6 court should grant preliminary approval if the parties' settlement "appears to be the product of
7 serious, informed, non-collusive negotiations, has no obvious deficiencies, does not improperly grant
8 preferential treatment to class representatives or segments of the class, and falls within the range of
9 possible approval."); Deaver v. Compass Bank, 2015 WL 4999953, *4 (N.D. Cal. Aug. 21, 2015).
10 "Moreover, "a presumption of fairness arises where: (1) counsel is experienced in similar litigation;
11 (2) settlement was reached through arm's length negotiations; (3) investigation and discovery are
12 sufficient to allow counsel and the court to act intelligently." In re Heritage Bond Litig., 2005 WL
13 1594403, *2 (C.D. Cal. June 10, 2005).

14 "In deciding whether to approve a proposed settlement, the Ninth Circuit has a 'strong judicial
15 policy that favors settlements, particularly where complex class action litigation is concerned.'" Id.
16 at *2 (citing Class Plaintiffs v. City of Seattle, 955 F.2d 1268, 1276 (9th Cir. 1992)). "Generally, the
17 district court's review of a class action settlement is 'extremely limited.'" Harris, 2011 WL 1627973,
18 *7 (citing Hanlon v. Chrysler Corp., 150 F.3d 1011, 1026 (9th Cir.1998)). "The Court considers the
19 settlement as a whole, rather than its components, and lacks the authority to delete, modify or
20 substitute certain provision." Id. (internal citation omitted).¹⁸

21
22
23
24
25
26
27 ¹⁸ Pursuant to the Class Action Fairness Act (CAFA), 28 U.S.C. § 1715, Defendant Uber will
28 send CAFA notices within 10 (ten) days of the filing of this Motion for Preliminary Approval to the
appropriate federal and state officials.

1 **IV. DISCUSSION**

2 **A. Certification of the Settlement Class is Appropriate¹⁹**

3 The Court must confirm the propriety of the settlement class by determining “if it meets the
4 four prerequisites identified in Federal Rule of Civil Procedure 23(a) and additionally fits within one
5 of the three subdivisions of Federal Rule of Civil Procedure 23(b).” Alberto v. GMRI, Inc., 252
6 F.R.D. 652, 659 (E.D. Cal. 2008). Here, this Court has already found that the requirements for class
7 certification have been met in the O’Connor case and has already certified Plaintiffs’ claims under
8 California Labor Code §§ 2802 and 351, including the predicate issue of misclassification. See Dkt.
9 342, 395.²⁰ The Ninth Circuit reversed the Court’s class certification decision but did not reach any
10 issues other than that the class included drivers who were covered by Uber’s arbitration clause.
11 O’Connor, 904 F.3d at 1094 (“Certification of the class by the district court, notably the court’s
12 determinations that the requirements of Rule 23 were satisfied, was premised upon the district court’s
13 conclusion that the arbitration agreements were not enforceable.”). Because the proposed settlement
14 class now includes only those individuals who have no arbitration clause, the Court’s prior
15 conclusion that a class was appropriate supports class certification here for purposes of this

16
17
18 ¹⁹ Defendants reserve all of their objections to class certification for litigation purposes, and do
19 not consent to certification of the proposed class for any purpose other than to effectuate the
settlement.

20 ²⁰ In its class certification order, the Court excluded from the class drivers who drove using the
21 Uber app through limousine companies or drove under corporate or fictitious names. See O’Connor v.
22 Uber Technologies, Inc., 2015 WL 5138097, at *22-24 (N.D. Cal. Sept. 1, 2015), rev’d on other
23 grounds, 904 F.3d 1087 (9th Cir. 2018). (Following this ruling, lead plaintiff Thomas Colopy filed a
24 new case in San Francisco Superior Court on behalf of these drivers who had been excluded from the
25 certified class. Colopy, et al. v. Uber Technologies Inc., CGC-16-549696 (San Francisco Sup. Ct.)).
26 The Court’s justification for this exclusion was that it concluded that these drivers may have differing
27 facts with respect to the “distinct occupation” factor of the Borello test for employment classification.
28 See O’Connor, 2015 WL 5138097, at *22-24. After the California Supreme Court’s decision in
Dynamex, Plaintiffs no longer believe this factor is relevant, since it is not part of the Dynamex test.
(Uber disagrees that this factor is irrelevant and also maintains that the Borello test still applies to
Plaintiffs’ claims.) For settlement purposes, the parties have agreed to include these drivers in the
settlement class. Indeed, the prior proposed settlement in 2016 included these drivers, see O’Connor,
201 F. Supp. 3d at 1119, and the Court noted it was inclined to approve the settlement, had it not
been for the settlement’s inclusion of a PAGA release. Id. at 1132.

1 settlement. Thus, Plaintiffs now ask that the Court certify, for settlement purposes, a class consisting
2 of “all drivers in California and Massachusetts who have used the Uber App at any time since August
3 16, 2009, up to and including February 28, 2019, and who are not covered by an arbitration
4 agreement (either because they validly opted out of arbitration or because Uber has no record of their
5 acceptance of an arbitration agreement).” Ex. 1 (Settlement Agreement) at ¶ 96.

6 **1. Requirements of Fed. R. Civ. P. 23(a)**

7 Rule 23(a) requires that the Plaintiffs demonstrate: “(1) numerosity of plaintiffs; (2) common
8 questions of law or fact predominate; (3) the named plaintiff’s claims and defenses are typical; and
9 (4) the named plaintiff can adequately protect the interests of the class.” Barbosa v. Cargill Meat
10 Sols. Corp., 297 F.R.D. 431, 441 (E.D. Cal. 2013). Here, all criteria are met.

11 **a. Numerosity**

12 A plaintiff will satisfy the numerosity requirement if “the class is so large that joinder of all
13 members is impracticable.” Hanlon v. Chrysler Corp., 150 F.3d 1011, 1019 (9th Cir.1998).
14 “Although the requirement is not tied to any fixed numerical threshold, courts have routinely found
15 the numerosity requirement satisfied when the class comprises 40 or more members.” Villalpando v.
16 Exel Direct, Inc., 303 F.R.D. 588, 605-06 (N.D. Ca. 2014). Here, the total settlement class consists
17 of approximately 13,600 Uber drivers. See Liss-Riordan Decl. at ¶ 19. Thus, the numerosity
18 requirement is easily satisfied.

19 **b. Commonality**

20 Courts have found that “[t]he existence of shared legal issues with divergent factual predicates
21 is sufficient, [to satisfy commonality under Rule 23] as is a common core of salient facts coupled
22 with disparate legal remedies within the class.” Smith v. Cardinal Logistics Mgmt. Corp., 2008 WL
23 4156364, *5 (N.D. Cal. Sept. 5, 2008). The “commonality requirement has been ‘construed
24 permissively,’ and its requirements deemed minimal.” Estrella v. Freedom Fin’l Network, 2010 U.S.
25 Dist. LEXIS 61236 (N.D. Cal. 2010) (quoting Hanlon v. Chrysler Corp., 150 F.3d 1011, 1019-1020
26 (9th Cir. 1998)). Here, all settlement class members share the key question of whether they have
27 been improperly classified as independent contractors and also share common questions of law with
28 respect to their substantive claims. This Court has already recognized as much in certifying a class in

1 this case. See Dkt. 342, 395. Moreover, courts routinely alter or expand previously-certified classes
2 for purposes of certifying a settlement class. See, e.g., Spann v. J.C. Penney Corp., 2016 WL
3 297399, *7 (C.D. Cal. Jan. 25, 2016) (adding additional time period to the court’s previously certified
4 class definition for purposes of settlement).²¹ This Court indicated it would have approved such an
5 alteration in the prior 2016 proposed agreement, by indicating that it would have been inclined to
6 approve the settlement were it not for the PGA portion of the agreement. O’Connor, 201 F. Supp.
7 3d at 1132. Here, the Court should do the same by certifying a class for settlement purposes of only
8 those Uber drivers who are not covered by an arbitration clause. Likewise, just as the Court appears
9 to have been prepared to do with the 2016 proposed settlement (had it not been for the PGA portion
10 of the settlement), the Court should include Massachusetts Uber drivers who are not covered by an
11 arbitration clause in the settlement class for similar reasons. Plaintiffs believe that now that the
12 California Supreme Court has in Dynamex adopted the “ABC” test for certain classification claims, it
13 is particularly appropriate for the Massachusetts and California drivers to be included together in the
14 settlement class in this case.²²

16 ²¹ See also In re TRS Recovery Servs., Inc. & Telecheck Servs., Inc., Fair Debt Collection
17 Practices Act (FDCPA) Litig., 2016 WL 543137, *2 (D. Me. Feb. 10, 2016) (certifying a settlement
18 class that has been “merged and expanded by agreement” to cover not only the previously certified
19 class of Maine residents, but also residents nationwide); Velez v. Novartis Pharm. Corp., 2010 WL
20 4877852, *1 (S.D.N.Y. Nov. 30, 2010) (expanding initial certified class period from five years to
21 eight years for purposes of certifying settlement class); Connie Arnold, et al. v. United Artists
22 Theatre Circuit, Inc., et al., No. C-93-0079 (N.D. Cal.1996), Dkt. 433 (granting the parties’ motion
23 to expand the previously certified class to include a larger settlement class of persons with mobility
24 impairments nationwide); Hahn v. Massage Envy Franchising LLC, 2015 WL 2164981, *1 (S.D. Cal.
Mar. 6, 2015) (granting preliminary approval of class action settlement that expanded the certified
class to encompass former and current members of Defendant’s clinics or spas nationwide, rather
than only former members in California); McCrary v. Elations Co., LLC., 2016 WL 769703, *2 (C.D.
Cal. Feb. 25, 2016) (granting final approval of settlement agreement that applied to an expanded class
encompassing all persons who purchased Elations from May 28, 2009 through the date of the
preliminary approval order at a California retail location, for personal use and not for resale).

25 ²² Plaintiffs’ position is that, under Massachusetts law, courts have routinely certified cases
26 challenging workers’ misclassification as independent contractors under this “ABC” test. See, e.g.,
27 Martins v. 3PD, Inc., 2013 WL 1320454, *9 (D. Mass. Mar. 28, 2013); Awuah v. Coverall North
28 America, Inc., C.A. No. 07-cv-10287 (D. Mass. Sept. 27, 2011); Chaves v. King Arthur’s Lounge,
Inc., C.A. No. 07-2505 (Mass. Super. July 31, 2009); De Giovanni v. Jani-King Int’l, Inc., 262
F.R.D. 71, 87-88 (D. Mass. 2009). Also, the claims brought in the Yucesoy case on behalf of
(Cont’d on next page)

1 **c. Typicality**

2 “Typicality is a permissive standard, and only requires that the named plaintiffs’ claims are
3 ‘reasonably coextensive’ with those of the class.” Dalton v. Lee Publications, Inc., 270 F.R.D. 555,
4 560 (S.D. Cal. 2010). Thus, “[i]n examining this condition, courts consider whether the injury
5 allegedly suffered by the named plaintiffs and the rest of the class resulted from the same alleged
6 common practice.” Id. (internal quotation omitted). Here, as the Court recognized in its prior class
7 certification orders, there are no factual differences between Plaintiffs’ claims and those of the
8 settlement class members; all drivers allegedly have suffered the same misclassification and resulting
9 wage and hour violations. Indeed, the claims of the settlement class members are identical with
10 respect to Uber’s uniform policy of classifying all drivers as independent contractors. See Norris-
11 Wilson v. Delta-T Grp., Inc., 270 F.R.D. 596, 605 (S.D. Cal. 2010) (noting that “[t]he injuries
12 alleged—a denial of various benefits—and the alleged source of those injuries—a sinister
13 classification by an employer attempting to evade its obligations under labor laws—are the same for
14 all members of the putative class” such that “[t]he typicality requirement is therefore satisfied”).

15 **d. Adequacy**

16 “Resolution of two questions determines legal adequacy: (1) do the named plaintiffs and
17 their counsel have any conflicts of interest with other class members, and (2) will the named plaintiffs
18 and their counsel prosecute the action vigorously on behalf of the class?” Hanlon, 150 F.3d at 1020.
19 Here, the Court has already determined that class counsel will adequately represent the certified class
20 and that named plaintiffs Matthew Manahan and Elie Gurfinkel would adequately represent the
21 interests of the class in certifying them as lead plaintiffs for the certified class. See Dkt. 342 at 17-25.
22 Likewise, several named plaintiffs in the Massachusetts case (Mokhtar Talha, Pedro Sanchez, Aaron

23
24 _____
25 (*Cont’d from previous page*)

26 Massachusetts drivers are similar to the claims brought on behalf of California drivers in O’Connor
27 (seeking expense reimbursement and recovery for unpaid tips). As in the proposed 2016 settlement,
28 the settlement agreement here releases these claims, as well as other wage claims predicated on
misclassification. Uber’s position is that it is agreeing to the certification of a settlement class for
settlement purposes only, and that it would vigorously contest any efforts to certify a class outside of
the settlement context.

Dulles, and Antonio Oliveira) who are not covered by arbitration clauses are adequate representatives of the Massachusetts portion of the settlement class.²³

2. Requirements of Fed. R. Civ. P. 23(b)

Rule 23(b)(3) requires the Court to find that: (1) “the questions of law or fact common to class members predominate over any questions affecting only individual members,” and (2) “a class action is superior to other available methods for fairly and efficiently adjudicating the controversy.” Fed. R. Civ. P. 23(b)(3). Some of the factors that are part of the Rule 23(b)(3) analysis are rendered irrelevant in the settlement context, such as “the likely difficulties in managing a class action.” Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 488 (E.D. Cal. 2010) (noting that this factor is “essentially irrelevant” in “the context of settlement”); see also Alberto v. GMRI, Inc., 252 F.R.D. 652, 664 (E.D. Cal. 2008); Spann v. J.C. Penney Corp., 2016 WL 297399, *3 (C.D. Cal. Jan. 25, 2016) (“[C]ourts need not consider the Rule 23(b)(3) considerations regarding manageability of the class action, as settlement obviates the need for a manageable trial.”).

Here, this Court has already determined that Uber’s independent contractor defense could be resolved on a classwide basis under the common law Borello test because each of the Borello factors could be assessed with common proof with respect to most of the drivers who are part of the settlement class. See Dkt. 342. The Ninth Circuit did not reach that issue, reversing the class only based on the fact that it included drivers who were covered by arbitration clauses, which the Ninth Circuit disagreed was not enforceable. O’Connor, 904 F.3d at 1094-95. Likewise, the Court has already determined that Plaintiffs’ claims under Cal. Labor Code §§ 2802 and 351 are capable of class-wide determination and that common issues predominate with respect to these claims. Moreover, now that the California Supreme Court has announced an “ABC” test for resolving (at least some) classification claims in Dynamex, Plaintiffs contend that it is even more clear that these claims are appropriate for classwide resolution. See note 21 supra.

²³ Named plaintiff Mokhtar Talha drove using the Uber app prior to Uber including an arbitration clause, see Yucesoy Dkt. 198 at ¶ 7; Dkt. 247-16 (Talha Decl.) at ¶¶ 3-4. Named plaintiffs Pedro Sanchez, Aaron Dulles, and Antonio Oliveira opted out of the arbitration clause. See Yucesoy Dkt. 198 at ¶ 9; Dkt. 247-18 at ¶¶ 3-4; Dkt. 292 at ¶¶ 10-11.

As this Court already recognized in its class certification order, these misclassification claims predominate, and a class action to resolve them is superior than individual actions. Further, it has been well-recognized that “[w]here recovery on an individual basis would be dwarfed by the cost of litigating on an individual basis, this factor weighs in favor of class certification.” Noll v. eBay, Inc., 309 F.R.D. 593, 604 (N.D. Cal. 2015).

B. The Court Should Preliminarily Approve the Settlement

“Recent amendments to Rule 23 require the district court to consider a [] list of factors, namely, whether:

(A) the class representatives and class counsel have adequately represented the class;

(B) the proposal was negotiated at arm’s length;

(C) the relief provided for the class is adequate, taking into account:

(i) the costs, risks, and delay of trial and appeal;

(ii) the effectiveness of any proposed method of distributing relief to the class, including the method of processing class-member claims;

(iii) the terms of any proposed award of attorney's fees, including timing of payment; and

(iv) any agreement required to be identified under Rule 23(e)(3); and

(D) the proposal treats class members equitably relative to each other.”

Hefler v. Wells Fargo & Co., 2018 WL 6619983, at *3–4 (N.D. Cal. Dec. 18, 2018) (quoting Fed. R. Civ. P. 23(e)(2)). “In the notes accompanying these amendments, the Advisory Committee acknowledged that ‘[c]ourts have generated lists of factors’ to determine the fairness, reasonableness, and adequacy of a settlement” such that “adding these specific factors to Rule 23(e)(2) was not designed ‘to displace any factor, but rather to focus the court and the lawyers on the core concerns of procedure and substance that should guide the decision whether to approve the proposal.’” Id. at *4. Courts in the Ninth Circuit have typically found preliminary approval of a settlement and notice to the class is appropriate if it: (1) falls within the range of possible approval; (2) is the product of serious, informed, non-collusive negotiations, (3) has no obvious deficiencies; and (4) does not

1 improperly grant preferential treatment to class representatives or segments of the class. Deaver v.
2 Compass Bank, 2015 WL 4999953, *4 (N.D. Cal. Aug. 21, 2015). Here, both under the factors
3 enumerated in Rule 23(e)(2) and the factors traditionally considered by the Ninth Circuit, the
4 proposed settlement clearly warrants preliminary approval.

5 **1. The Settlement is the Product of Informed, Non-Collusive Negotiation**

6 Under Fed. R. Civ. P. 23(e)(2)(A)-(B), “[t]he Court must consider whether ‘the class
7 representatives and class counsel have adequately represented the class’ and whether ‘the proposal
8 was negotiated at arm’s length’, [which] [] the Advisory Committee notes suggest, [] are ‘matters that
9 might be described as procedural concerns, looking to the conduct of the litigation and of the
10 negotiations leading up to the proposed settlement.’” Hefler, 2018 WL 6619983, at *6. Courts in
11 this Circuit have likewise found that for the parties “to have brokered a fair settlement, they must
12 have been armed with sufficient information about the case to have been able to reasonably assess its
13 strengths and value.” Acosta v. Trans Union, LLC, 243 F.R.D. 377, 396 (C.D. Cal. 2007). Thus,
14 adequate discovery and the use of an experienced mediator support a finding that settlement
15 negotiations were both informed and non-collusive. See Villegas v. J.P. Morgan Chase & Co., 2012
16 WL 5878390, *6 (N.D. Cal. Nov. 21, 2012); Deaver, 2015 WL 4999953, *7; Satchell v. Fed. Express
17 Corp., 2007 WL 1114010, *4 (N.D. Cal. Apr. 13, 2007) (“The assistance of an experienced mediator
18 in the settlement process confirms that the settlement is non-collusive”).

19 Here, “[b]y the time the settlement was reached, the litigation had proceeded to a point in
20 which both plaintiffs and defendants had a clear view of the strengths and weaknesses of their cases.”
21 Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 489 (E.D. Cal. 2010) (internal citations
22 omitted). The parties exchanged extensive discovery prior to conducting a mediation, including
23 detailed damages discovery. See Liss-Riordan Decl. at ¶ 3. Likewise, the parties have litigated the
24 merits of their claims very extensively, through motions to dismiss and for judgment on the pleadings
25 and two motions for summary judgment, and both sides have undertaken detailed analyses of their
26 respective cases. Id. at ¶ 5. The parties also litigated no fewer than five appeals at the Ninth Circuit
27 Court of Appeals (including two oral arguments), delving deeply into the legal issues in the case. Id.
28 at ¶ 7. The parties met on three separate occasions in this last round of settlement negotiations with a

1 highly experienced and renowned mediator, Mark Rudy, alongside mediator Francis J. “Tripper”
2 Ortman, who helped bring a fresh perspective to their protracted negotiations. Id. at ¶ 18. The
3 settlement the parties have reached was the result of thorough and passionate negotiations by
4 experienced counsel familiar with the applicable law, class action litigation, and the facts of this case.
5 See Nielson v. The Sports Authority, 2013 WL 3957764, *4–5 (N.D. Cal. July 29, 2013) (“[T]he
6 settlement resulted from non-collusive negotiations, i.e., a mediation before Mark Rudy, a respected
7 employment attorney and mediator.”); Barcia v. Contain-A-Way, Inc., 2009 WL 587844, *1 (S.D.
8 Cal. Mar. 6, 2009) (granting final settlement approval and finding that Mark Rudy is a “nationally
9 recognized labor mediator”); Zolkos v. Scriptfleet, Inc., 2014 WL 7011819, *2 (N.D. Ill. Dec. 12,
10 2014) (“Two experienced class action employment mediators, [including] Mark Rudy . . . assisted the
11 Parties with the settlement negotiations and presided over two full-day mediations. This reinforces
12 the non-collusive nature of the settlement.”). Thus, the parties had ample information, expert
13 guidance from not one, but two experienced mediators, and intimate familiarity with the strengths
14 and weaknesses of the case.

15 **2. The Relief Provided for the Settlement Class Is Fair and Adequate**

16 “Rule 23(e)(2)(C) and (D) set forth factors for conducting a ‘substantive’ review of the terms
17 of the proposed settlement.” Hefler, 2018 WL 6619983, at *7 (citing Fed. R. Civ. P. 23(e)(2)(C)-(D)
18 advisory committee's note to 2018 amendment). “In determining whether ‘the relief provided for the
19 class is adequate,’ the Court must consider ‘(i) the costs, risks, and delay of trial and appeal; (ii) the
20 effectiveness of any proposed method of distributing relief to the class, including the method of
21 processing class-member claims; (iii) the terms of any proposed award of attorney’s fees, including
22 timing of payment; and (iv) any agreement required to be identified under Rule 23(e)(3).’” Id. (citing
23 Rule 23(e)(2)). Similarly, courts in the Ninth Circuit have evaluated “the range of possible approval
24 criterion, which focuses on substantive fairness and adequacy, [] primarily [by] consider[ing]
25 plaintiff’s expected recovery balanced against the value of the settlement offer.” Deaver v. Compass
26 Bank, 2015 WL 4999953, *9 (N.D. Cal. Aug. 21, 2015). A careful risk/benefit analysis must inform
27 Counsel’s valuation of a class’s claims. Lundell v. Dell, Inc., 2006 WL 3507938, *3 (N.D. Cal. Dec.
28 5, 2006).

1 **a. Risks of Further Litigation**

2 A “relevant factor” that courts must consider in contemplating a potential settlement is “the
3 risk of continued litigation balanced against the certainty and immediacy of recovery from the
4 Settlement.” Vasquez, 266 F.R.D. at 489. Thus, courts “consider the vagaries of litigation and
5 compare the significance of immediate recovery by way of the compromise to the mere possibility of
6 relief in the future, after protracted and expensive litigation.” Id. (citing Oppenlander v. Standard Oil
7 Co. (Ind.), 64 F.R.D. 597, 624 (D.Colo.1974)). Here, there are a number of risks that Plaintiffs had to
8 consider:

9 First, Plaintiffs recognized the delay that was sure to transpire in needing to re-argue class
10 certification on behalf of the reduced number of drivers not covered by arbitration clauses, as well as
11 the delay in arguing the various issues set forth below. The cost of these delays to drivers in a case
12 that has already been pending for almost six years is substantial. In particular, arguing the impact of
13 the California Supreme Court’s recent decision in Dynamex, including what exactly is required for
14 Plaintiffs to prevail under that standard (including Prong B), whether the decision applies
15 retroactively, and whether it applies to all of Plaintiffs’ claims, would be a time-consuming and
16 uncertain endeavor.

17 Even putting aside the further delay, each of these questions is now a hotly disputed issue in
18 other cases throughout California. Indeed, all of these issues are now pending before the Ninth
19 Circuit in Lawson v. Grubhub, Inc., 302 F. Supp. 3d 1071 (N.D. Cal. 2018), appeal pending, Ninth
20 Cir. Appeal No. 18-15386. The parties in the Lawson case are represented by the same counsel on
21 both sides as the parties in this case, and thus counsel are very familiar with all of the arguments as
22 they are unfolding. These arguments include the question of whether Dynamex applies retroactively
23 to the time period before the decision was issued (a question that Grubhub is hotly disputing in the
24 Lawson case). These arguments also include the question of whether the Dynamex “ABC” test
25 applies to expense reimbursement claims (Plaintiffs’ primary claim for damages). Courts have issued
26 differing statements on this question. Compare Johnson v. VCG-IS, LLC, Case No. 30-2015-
27 00802813, Ruling on Motion in Limine (Super. Ct. Cal. July 18, 2018) at *4-5 (holding that
28 Dynamex applies to a variety of Labor Code claims, including expense reimbursement claims under

1 Cal. Lab. Code §2802); with Garcia v. Border Transp. Group, LLC, 28 Cal. App. 5th 558 (2018)
2 (stating that Dynamex would not apply to “non-wage order” claims under the Labor Code, which the
3 Court stated would include expense reimbursement claims)²⁴; Karl v. Zimmer Biomet Holdings Inc.,
4 2018 WL 5809428 *3 (N.D. Cal. Nov. 6, 2018) (summarily concluding that expense reimbursement
5 claim does not arise under the Wage Orders and thus Dynamex would not apply).

6 Second, Plaintiffs recognize that there is now an ongoing and well-funded battle being fought
7 at the California legislature, in which a number of companies, including “gig economy” companies
8 are lobbying for a legislative repeal or rollback of Dynamex.²⁵ The uncertainty of what the outcome
9 will be of this legislative battle was an important factor in Plaintiffs’ decision to reach this settlement.
10 Drivers who have been waiting almost six years would not need to await the outcome of this battle
11 before receiving a payment from this settlement.

12 Were Dynamex not to apply to this case (either for one of the legal reasons discussed above,
13 or because of a legislative change), Plaintiffs recognized that, under the multi-factor Borello test
14 (which the California Supreme Court recognized in Dynamex has led to uncertainty regarding the
15 employee status question), there is a serious risk that a unanimous jury would not find that Uber
16 drivers to be employees. As this Court has explained, “numerous [Borello] factors point in opposing
17 directions” on the issue of employment classification, such that the employment misclassification test
18 “does not yield an unambiguous result.” Dkt. 251 at 26–27. Plaintiffs have maintained that the
19 employee status question is a legal question for the Court to decide. Liss-Riordan Decl. at ¶ 33.
20 However, the Court rejected these arguments and held that the ultimate issue of employment status
21
22

23 ²⁴ Plaintiffs contend that statement was *dicta* in Garcia, but they recognize the challenge in the
24 fact that the statement was made by the Court of Appeal.

25 ²⁵ See CA. Assem. Bill #71, (2019-2020 Reg. Sess.), available at:
26 https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=201920200AB71; see also
27 Ebbink, Benjamin, Day One - Dynamex to Dominate Legislative Discussion in California in 2019,
28 LEXOLOGY (Dec. 6, 2018) available at: <https://www.lexology.com/library/detail.aspx?g=dfde5985-5ffa-425b-8475-2990b298d1cf> (“December 3 was also the first day that members could introduce
bills for the 2019-2020 legislative session. If the first day is any indication, there is one issue that will
dominate employment policy discussion in 2019: Dynamex, Dynamex and Dynamex.”).

1 under Borello would be given to a jury to decide.²⁶ Plaintiffs recognized additional risks they faced
2 in proceeding on this issue before a jury, particularly given Uber’s popularity in the San Francisco
3 Bay area and the general popularity of the so-called “gig economy.”²⁷

4 Plaintiffs also recognized that Uber planned to contend that, even if Plaintiffs prevailed on
5 liability, the IRS mileage reimbursement rate was not the proper measure of reimbursement damages.
6 Uber would have advocated for the use of the IRS variable rate, rather than the fixed rate, which
7 could have reduced the reimbursement damages by at least 60%. See Liss-Riordan Decl. at ¶¶ 42-43,
8 infra p. 27. With respect to their tips claim, Plaintiffs also recognized the risk that, given what
9 Plaintiffs believe could be viewed as conflicting messages that Uber has disseminated regarding
10 whether a tip is included in the fare (as well as the current message that allows passengers to leave
11 voluntary tips), a jury might not find that, under the prior system, a tip was included in the fare. Id. at
12 ¶ 52. And even if the jury found that a tip was included in the fare, it is uncertain what amount of tip
13 the jury may have found was included. Id.

14 For all of these reasons, Plaintiffs determined that the settlement they were able to negotiate
15 was in the best interests of the settlement class. Although this settlement does not result in a
16 reclassification of Uber drivers as employees, courts—including this one—have routinely approved
17 settlements of misclassification cases that do not result in reclassification. See, e.g., Alexander v.
18 Fedex Ground Package Sys., Inc., 2016 WL 1427358, *1 (N.D. Cal. Apr. 12, 2016); Cotter v. Lyft,
19 Inc., 2016 WL 1394236, *5-6 (N.D. Cal. Apr. 7, 2016) (rejecting objection to settlement on the

21 ²⁶ In similar litigation against FedEx, in one of the only independent contractor misclassification
22 cases ever to go to trial, a jury held FedEx drivers to be independent contractors, see Anfinson v.
23 FedEx Ground Package System, Inc., 2009 WL 2173106 (Wa. Sup. Ct.), rev’d, 159 Wash. App. 35
24 (2010), aff’d, 174 Wash.2d 851 (2012), despite the Ninth Circuit holding them as a legal matter to be
employees, see Alexander v. FedEx Ground Package Sys., Inc., 765 F.3d 981 (9th Cir. 2014);
Slayman v. FedEx Ground Package Sys., Inc., 765 F.3d 1033 (9th Cir. 2014).

25 ²⁷ In applying a similar multi-factor test for considering employee status under the FLSA, a
26 court in Pennsylvania held Uber drivers to be independent contractors. See Razak v. Uber
27 Technologies, Inc., 2018 WL 1744467, at *1 (E.D. Pa. Apr. 11, 2018), appeal pending Third Cir.
28 Appeal No. 18-1944. In addition, a federal judge in this district found that a Grubhub driver was an
independent contractor under the Borello test. Lawson v. Grubhub, Inc., 302 F. Supp. 3d 1071, 1073
(N.D. Cal. 2018), appeal pending, Ninth Cir. Appeal No. 18-15386.

ground that drivers would not be reclassified); Harris v. Vector Mktg. Corp., 2012 WL 381202 (N.D. Cal. Feb. 6, 2012); Smith v. Cardinal Logistics Mgmt. Corp., 2011 WL 3667462, *1 (N.D. Cal. Aug. 22, 2011).

In sum, after carefully considering these risks and the potential benefits of proceeding further with this case, Plaintiffs concluded that the significant monetary relief obtained here for the drivers not covered by arbitration clauses is in the best interests of the settlement class.²⁸

b. Benefit to Drivers

“[I]t is well-settled law that a cash settlement amounting to only a fraction of the potential recovery does not per se render the settlement inadequate or unfair.” Villegas, 2012 WL 5878390, *6 (approving gross settlement of “approximately fifteen percent (15%) of the potential recovery against Defendants”). Here, Plaintiffs have analyzed the potential monetary value of their claims if they were to succeed in proving their misclassification, reimbursement, and gratuities law claims. Based on extensive data provided by Uber, as described in more detail in the Liss-Riordan Declaration at ¶¶ 35-50, Plaintiffs have calculated the following potential damages they might have obtained in a judgment against Uber:

| | Car Reimb. (IRS fixed) | Phones | Tips | Total |
|------------------|---------------------------|-----------|-----------|----------|
| California class | \$39.8 M | \$3 M | \$5.6 M | \$48.4 M |
| Massachusetts | \$4.1 M | \$556,710 | \$902,729 | \$5.6 M |
| TOTAL: | \$54 M | | | |

²⁸ Plaintiffs note that additional risks exist for Massachusetts drivers. First, there has not yet been a certified class in the Yucesoy case. And although Plaintiffs expected to be able to prove that drivers are Uber’s employees under Massachusetts law, litigation is always uncertain. See, e.g., Sebago v. Boston Cab Dispatch, 471 Mass. 321 (2015) (holding that taxi drivers were not misclassified by taxi companies as independent contractors under Massachusetts law, despite Superior Court and Appeals Court’s rulings that plaintiffs were likely to succeed on the merits of that claim). More significantly, because there is not an express expense reimbursement statute in Massachusetts analogous to Cal. Labor Code § 2802, Plaintiffs’ recovery for expenses in Massachusetts is less certain. See Schwann v. FedEx Ground Package Sys., Inc., 2014 WL 496882, *3 (D. Mass. Feb. 7, 2014) (in Massachusetts, “the question of whether business expenses and deductions borne by employees are recoverable under the Wage Act is unsettled under state law.”) (certifying this question to the Massachusetts Supreme Judicial Court, though certification was withdrawn before it could be decided).

1 Thus, considering the total potential damages, had Plaintiffs prevailed in both cases on a
2 classwide basis (*and* prevailed in convincing the jury that 20% was the amount of gratuity included),
3 and giving equal weighting to all claims, the total potential monetary settlement payment in this case
4 (\$20 million) constitutes approximately 37% of the potential damages for all the claims that have
5 been litigated in this case, using the IRS fixed rate of reimbursement (which is \$54 million).²⁹
6 Notably, in Cotter v. Lyft, Inc., 193 F. Supp. 3d 1030, 1039 (N.D. Cal. 2016), the court approved a
7 similar settlement that was worth 17% of the drivers' reimbursement claim (based upon the IRS fixed
8 rate); by comparison, this settlement is worth approximately 46% of the drivers' reimbursement
9 claim (based upon the IRS fixed rate) – in other words, nearly three times as much as the Cotter
10 settlement proportionately, based on the expense reimbursement claim.

11 In view of the many legal issues and uncertainties that faced Plaintiffs, discussed above,
12 Plaintiffs submit that this is an excellent monetary result.³⁰ Further, as shown in the Liss-Riordan
13 Declaration, Plaintiffs estimate that the net payment to settlement class members who submit claims
14 and who drove a significant amount (25,000 miles) would be more than double the amount they
15 would have received from the 2016 settlement. See Liss-Riordan Decl. at ¶ 22.

16 Courts have also recognized the value of obtaining relatively prompt settlements and the
17 benefits to class members of receiving payments sooner rather than later, where litigation could
18 extend for years on end, thus significantly delaying any payments to class members. “A court may
19 consider the vagaries of litigation and compare the significance of immediate recovery by way of the
20 compromise to the mere possibility of relief in the future, after protracted and expensive litigation.”
21

22 ²⁹ The percentage recovery is even greater, approximately 75% of the potential damages, if the
23 IRS variable rate (rather than the IRS fixed rate) were used.

24 ³⁰ Indeed, in Alexander v. FedEx Ground Package Sys., 2016 WL 1427358, *2 n.5 (N.D. Cal.
25 Apr. 12, 2016), where this Court granted final approval to a settlement achieved after more than 10
26 years of litigation, and in a case where the plaintiffs *won liability* on appeal with a ruling that drivers
27 were employees *as a matter of law* (yet no reclassification occurred as a result of the settlement) (and
28 the case did not raise any issues regarding arbitration clauses), the ultimate settlement reached
accounted for approximately 40% of the class members' actual damages. By comparison, Plaintiffs
submit that the potential settlement percentage here, ranging from 37% and 75% depending on how
actual potential damages are calculated, is an excellent result.

Vasquez, 266 F.R.D. at 489 (internal citation omitted); see also Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431, 446 (E.D. Cal. 2013) (noting that “there were significant risks in continued litigation and no guarantee of recovery” whereas “[t]he settlement [] provides Class Members with another significant benefit that they would not receive if the case proceeded—certain and prompt relief”); California v. eBay, Inc., 2015 WL 5168666, *4 (N.D. Cal. Sept. 3, 2015) (“Since a negotiated resolution provides for a certain recovery in the face of uncertainty in litigation, this factor weighs in favor of settlement”); Oppenlander v. Standard Oil Co., 64 F.R.D. 597, 624 (D.Colo.1974) (“It has been held proper to take the bird in hand instead of a prospective flock in the bush.”).

Comparing this settlement to a similar recent settlement involving Lyft drivers, Cotter v. Lyft, Inc., 193 F. Supp. 3d 1030, further underscores why this settlement provides an excellent benefit to the settlement class in view of the risks:

| | <u>Cotter v. Lyft</u> ³¹ | <u>This Case</u> |
|---|--|---|
| Total Settlement Fund | \$27 million | \$20 million |
| Total Settlement Class Members | 202,282 | 13,600 |
| Total Settlement Class Members Who Received Notice | 201,678 (99.6%) | TBD |
| Method of Notice | email (or mail if email was not deliverable) | email (or mail if email is not deliverable) |
| Percentage Claim Rate | 64% | 50% (estimated) |
| Average Recovery Per Class Member | \$229 | \$2,206 (estimated) |
| Amount Distributed to Cy Pres | \$100,000 (estimated) | TBD |
| Administration Costs | \$508,274 | \$146,000 |
| Attorneys’ Fees | \$3,675,000 | \$5,000,000 |

³¹ See Cotter v. Lyft, 193 F. Supp. 3d at 1040; see also Declaration of Shannon Liss-Riordan at ¶ 23.

1 In Cotter v. Lyft, a similar notice and claims process led to almost half of the drivers
2 submitting claims (accounting for approximately 64% of the net settlement fund). The settlement
3 fund was 35% larger than in this case, but the total size of the class was many times larger, and thus,
4 the average estimated recovery in this case is much more robust (\$2,206 as compared to \$229), which
5 reflects the fact that the drivers here do not face the prospect of an arbitration clause being enforced
6 against them.³²

7 Thus, based on the risks outlined above, Part IV(B)(2)(a), Plaintiffs believe this settlement
8 includes a fair and adequate sum to compensate settlement class members.

9 3. The Settlement Has No Obvious Deficiencies

10 A court should also consider possible deficiencies in a settlement including an overly broad
11 release of claims, an insufficient timeframe for notice, an inadequate form of payment, an unrelated
12 *cy pres* designee, or an unreasonable request for attorneys' fees, among other things. See Custom
13 LED, LLC v. eBay, Inc., 2013 WL 6114379, *7-8 (N.D. Cal. Nov. 20, 2013); Deaver, 2015 WL
14 4999953, *7. Here, settlement class members will release only wage-and-hour claims, such as those
15 that could arise from their alleged misclassification as independent contractors, and will not release
16 claims for wrongful termination, personal injury, or pay issues not related to misclassification. See
17 Ex. 1 (Settlement Agreement) at ¶ 98. The timeframe for notice is adequate, and settlement class
18 members will be given ample opportunity to submit claims. Id. at ¶ 54. Likewise, the distribution
19 will compensate drivers fairly, as discussed above. No unclaimed funds will revert to Uber; rather
20 they will be redistributed amongst settlement class members, and, if necessary, given to the *cy pres*
21 designees.

22
23 ³² The Cotter settlement also included some forward-looking non-monetary components to the
24 settlement, including several changes to Lyft's business practices. These changes included requiring
25 Lyft to change its Terms of Service to: (1) remove Lyft's at-will termination provision and replace it
26 with a provision that allows Lyft to deactivate drivers only for specific delineated reasons or after
27 notice and an opportunity to cure period is provided; (2) pay for the arbitration fees and costs unique
28 to arbitration for claims brought by a driver against Lyft related to a driver's deactivation, pay-related
issues, or alleged employment relationship with Lyft and provide an optional, pre-arbitration
negotiation process; and (3) provide more information to drivers prior to accepting a ride request and
more freedom to refuse requests. See Cotter v. Lyft, 3:13-cv-04065-VC (N.D. Cal.), Dkt. 169 at 11-
12.

Further, the attorneys' fee provision is fair and does not give rise to any deficiency. Plaintiffs' counsel intends to apply for fees not to exceed 25% of the gross settlement fund (totaling \$5 million). Id. at ¶ 126. The settlement is not contingent upon the Court approving counsel's application. "The typical range of acceptable attorneys' fees in the Ninth Circuit is 20 percent to 33.3 percent of the total settlement value, with 25 percent considered a benchmark percentage." Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431, 448 (E.D. Cal. 2013). However, "in most common fund cases, the award exceeds that benchmark percentage." Id.; In re Activision Sec. Litig., 723 F. Supp. 1373, 1377 (N.D. Cal. 1989) ("nearly all common fund awards range around 30%"). Thus, here, a 25% fee is eminently reasonable, particularly given the novelty and complexity of litigating the first "gig economy" independent contractor misclassification case in the nation, one that has gained international attention and has set an example for other litigation, and has been closely watched by companies across the country and the world, who have been faced with the choice of whether to classify their workers as employees or independent contractors.

Moreover, this percentage fee recovery is a lower percentage than many recent fee awards in California district courts. See, e.g., Vasquez, 266 F.R.D. at 492 (E.D. Cal. 2010) (collecting recent wage and hour cases in which counsel received fee awards in the range of 30% to 33.3% of the common fund); Lusby v. GameStop Inc., 2015 WL 1501095, *9 (N.D. Cal. Mar. 31, 2015) (finding a one-third fee award appropriate because to the results achieved, the risk of litigation, the skill required and the quality of work, and the contingent nature of the fee and the financial burden carried by the plaintiffs); Barnes v. The Equinox Grp., Inc., 2013 WL 3988804, *4 (N.D. Cal. Aug. 2, 2013) (awarding one-third of gross settlement in fees and costs because counsel assumed substantial risk and litigated on a contingency fee-basis).

Plaintiffs will submit information regarding the time spent by counsel on this case with their motion for attorneys' fees to be filed prior to the final approval hearing. However, the chart below demonstrates a summary of hours worked and shows that, based on a lodestar analysis to date, the fees incurred on the case actually exceed the requested fee award in the proposed settlement. Thus, Plaintiffs are not requesting a multiplier, and the lodestar analysis further underscores the reasonableness of the requested fee award.

| Attorney | Hours | Rate | Fees |
|----------------------|-------|-------|---------------------|
| Shannon Liss-Riordan | 4,500 | \$850 | \$3,825,000 |
| Adelaide Pagano | 1,640 | \$350 | \$ 574,000 |
| Anne Kramer | 380 | \$300 | \$ 114,000 |
| Ben Weber | 223 | \$450 | \$ 100,350 |
| Sara Smolik | 36 | \$450 | \$ 16,200 |
| Olena Savytska | 55 | \$300 | \$ 16,500 |
| Matthew Carlson | 215 | \$450 | \$ 96,750 |
| Michael Freedman | 57 | \$450 | \$ 25,650 |
| Monique Olivier | 29 | \$700 | \$ 20,300 |
| Paralegal Staff | 5,000 | \$225 | \$1,125,000 |
| TOTAL: | | | \$ 5,913,750 |

For all of these reasons, the settlement has no obvious deficiencies and should be preliminarily approved.

4. The Settlement Does Not Unfairly Grant Preferential Treatment to Any Settlement Class Members

“Consistent with Rule 23’s instruction to consider whether ‘the proposal treats class members equitably relative to each other,’ Fed. R. Civ. P. 23(e)(2)(C)(i), the Court considers whether the Settlement ‘improperly grant[s] preferential treatment to class representatives or segments of the class.’” Hefler, 2018 WL 6619983, at *8 (citing In re Tableware Antitrust Litig., 484 F. Supp. 2d 1078, 1079 (N.D. Cal. 2007)). “[T]o the extent feasible, the plan should provide class members who suffered greater harm and who have stronger claims a larger share of the distributable settlement amount.” Hendricks v. StarKist Co., 2015 WL 4498083, *7 (N.D. Cal. July 23, 2015) (citing cases). However, “courts recognize that an allocation formula need only have a reasonable, rational basis, particularly if recommended by experienced and competent counsel.” Id. citing Vinh Nguyen v. Radiant Pharm. Corp., 2014 WL 1802293, *5 (C.D. Cal. May 6, 2014). Here, the settlement will result in payment of a fair and reasonable award to settlement class members, particularly in light of the litigation risks. Here, settlement class members will receive settlement shares based on the

1 number of miles they transported passengers using the Uber application (as calculated by Uber's
2 mileage data).³³

3 Likewise, the proposed enhancements for the named plaintiffs in this settlement are eminently
4 reasonable. Plaintiffs will request enhancements of \$7,500 for the named plaintiffs who have been
5 part of this case since nearly the beginning and have participated most actively (Gurfinkel and
6 Manahan in the O'Connor case and Talha and Sanchez in the Yucesoy case), as well as smaller
7 enhancements of \$5,000 for two Massachusetts named plaintiffs who were recently added to the case
8 (Dulles and Oliveira).³⁴ See Liss-Riordan Decl. at ¶ 28. These amounts are in line with many awards
9 in other cases in the federal district courts in California. See, e.g., Lusby, 2015 WL 1501095, *5
10 (awarding \$7,500 to each of the four class representatives from \$750,000 fund); Covillo v. Specialtys
11 Cafe, 2014 WL 954516, *8 (N.D. Cal. Mar. 6, 2014) (awarding \$8,000 to class representatives from
12 \$2,000,000 fund); Van Vranken v. Atl. Richfield Co., 901 F. Supp. 294, 300 (N.D. Cal. 1995)
13 (awarding \$50,000 to named plaintiff out of \$76 million settlement fund); Chu v. Wells Fargo
14 Investments, LLC, 2011 WL 672645, *2 (N.D. Cal. Feb. 16, 2011) (awarding \$10,000 incentive
15 awards to two named plaintiffs).

16 Particularly given that the named plaintiffs have placed their names in the public eye as part
17 of this high-profile litigation and have placed their livelihoods at risk by suing Uber (some even
18 while continuing to drive using the Uber app), these modest incentive payments are more than
19

20 ³³ The settlement does not distinguish between drivers who have worked in California and those
21 who have worked in Massachusetts. As discussed above, California has an express expense
22 reimbursement statute, Cal. Lab. Code § 2802, whereas Massachusetts does not have such an express
23 statute, and the law in Massachusetts is currently not certain as to whether employees may recover for
24 unreimbursed expenses. However, Massachusetts law provides for mandatory trebling of any wage
damages, see Mass. Gen. Law c. 149 § 150. Considering both these factors, Plaintiffs determined
that the value of the California and Massachusetts drivers' claims were comparable.

25 ³⁴ The prior settlement in 2016 which the Court did not approve because of the PAGA release
26 included the same incentive payments that Plaintiffs request here (\$7,500 for named plaintiffs who
27 have been in the case since near the beginning and \$5,000 for those who were added more recently).
28 Plaintiffs submit that the \$7,500 requested for the early named plaintiffs have waited a long time for
this case to be resolved and have continued to represent the putative class through thick and thin.
Their continued efforts have allowed this settlement class to now see significant recovery.

1 reasonable. See Van Vranken, 901 F. Supp. at 299 (noting that in evaluating incentive awards, courts
2 may consider “the notoriety and personal difficulties encountered by the class representative” and
3 “the amount of time and effort spent by the class representative” among other factors); see also
4 Bellinghausen v. Tractor Supply Co., 306 F.R.D. 245, 267 (N.D. Cal. 2015) (“Incentive awards are
5 particularly appropriate in wage-and-hour actions where plaintiffs undertake a significant
6 “reputational risk” by bringing suit against their former employers”). Moreover, these plaintiffs have
7 remained steadfast in their commitment to this case over the span of many years, and their patience
8 and persistence on behalf of their fellow drivers is worthy of recognition.

9 **V. CONCLUSION**

10 For the foregoing reasons, Plaintiffs’ Motion for Preliminary Approval should be granted.
11 The Court should allow the Settlement Administrator to proceed with the issuance of notice and
12 should schedule the case for a final settlement approval hearing in July 2019.

13
14 Date: March 11, 2019

15 Respectfully submitted,

16 MATTHEW MANAHAN, ELIE GURFINKEL,
17 MOKHTAR TALHA, PEDRO SANCHEZ, AARON
18 DULLES, and ANTONIO OLIVEIRA, individually and
on behalf of all others similarly situated,

19 By their attorneys,

20 /s/ Shannon Liss-Riordan

21 Shannon Liss-Riordan, SBN 310719
22 Adelaide Pagano, *pro hac vice*
23 LICHTEN & LISS-RIORDAN, P.C.
24 729 Boylston Street, Suite 2000
Boston, MA 02116
(617) 994-5800
Email: sliss@llrlaw.com; apagano@llrlaw.com

1 **CERTIFICATE OF SERVICE**

2 I hereby certify that a copy of the foregoing document was served by electronic filing on
3 March 11, 2019, on all counsel of record.
4

5 /s/ Shannon Liss-Riordan
6 Shannon Liss-Riordan, Esq.
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28